

The Republic of Uganda

PRESENTATION ON THE 2019/20 PERFORMANCE OF THE GOOD GOVERNANCE SECTOR

PRESENTATION TO THE ENR CSO NETWORK ON 21ST AUGUST, 2020

Outline

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1. Introduction

1.1. Background

- ✓ Good Governance (GG) is about conforming to set system, procedures, rules; and performing to set targets within time frame and available resources.
- ✓ Principle of transparency, accountability, fairness, effectiveness, efficiency, participation and independency in the transaction of business while responding to corporate social responsibility of the institution but ensuring value for money doctrine.
- ✓ Ensures that services and justice reach the intended population particularly the poor;
- ✓ Mandate of ENR/DEA is to initiate and coordinate policy formulation, setting standards and legislation, liaison and monitoring compliance, tendering technical advice & administrative guidance to districts and top management;
- ✓ Not undertaken sufficiently resulting into wide spread degradation of ENRs;
- **✓** The general poor performance within ENR sector arises mainly from poor governance within ENR.

2. ENR Governance Issues

- ✓ Political interference and influence peddling;
- ✓ Minimum transparency and accountability;
- ✓ Corruption and abuse of office;
- ✓ Failure of institutional coordination and persistent mandate overlap and omission of tasks;
- ✓ Bureaucratic inefficiency and indecisiveness;
- ✓ Breakdown in law enforcement and compliance;
- ✓ Inadequate capacity and financing for CG and LGs;
- ✓ Inadequate mechanisms for access to justice and remedy;

3. Objective

3.1. Overall Objective:

To promote good governance of the ENR sector based on transparency, accountability and integrity

Specific Objectives:

- ✓ Improve transparency and accountability of the ENR Sector to the citizens;
- ✓ Promote inter-institutional coordination and accountability and evidence-based decision-making;
- ✓ Promote effectiveness and efficiency in the ENR management
- ✓ Strengthen law enforcement and stop ENR-based corruption;
- ✓ Strengthen access to justice and remedy for citizens;
- ✓ Build the capacity of the ENR-GG-WG to coordinate the implementation of the Action Plan.

Objective: 1 Improve transparency and accountability of the ENR Sector to the citizens as a strategy to mobilize public support for better ENR management

Progress:

- Reviewed and provided guidance on 3 ESIA reports for oil and gas activities and shared with the public for transparency.
- Boards for the various agencies have been constituted and are operational
- Reported on environmental governance in the Sector Performance Report
- Resources for implementing ENR outputs are increasing slowly but surely from WB, GCF, DPs and GoU through projects and implementation of the Action plan

Objective 2: Promote inter-institutional coordination and accountability and evidence-based decision-making

Progress:

□Quarterly meetings and reporting by lead agencies on the execution of their roles in relation to environmental management has been initiated, coordinated by NEMA in accordance with section 9(e) of the National Environment Act 2019. What is the impact

Progress of implementation Objective 3:Strengthen access to justice and remedy for citizens.

Progress:

- ☐ Drafted Grievance Redress Mechanisms for the different projects in forestry and wetlands departments. A one grievance handling for ENR needs to be developed.
- ☐ To ensure the promotion of natural justice, issued all the affected encroachers in wetlands due for eviction with improvement notice and restoration orders as required by the provision of laws
- Established mechanisms for community empowerment and involvement in environmental monitoring (using internet and mobile phone app)

Objective 4: Strengthen law enforcement and stop ENR –based corruption.

Progress:

- ☐ Constituted taskforce to implement the Presidential Directive on the removal of all encroachers in wetlands, forests, river banks and lake shores. Hotspots have been mapped and data compiled on court cases raised against government
- ☐ Undertook joint compliance monitoring and enforcement team which registered 323 cases.

Progress of implementation
Objective 5: Build the capacity of the ENR-GGWG to coordinate the implementation of the
ENR Good Governance Action Plan.

Progress

☐ The working group is hosted by the office of the Director Environment Affairs. Secretariat not equipped and no staff/Technical Advisor assigned to coordinate governance activities

Objective 6: Promote effectiveness and efficiency in the ENR management.

Progress

- □All staff prepared their annual appraisal plans and agreement as require by PSC
- □All staff quarterly monitored and appraised to ensure compliance to targets set.

10. Challenges/Issues

☐ Limited resources for supporting the functionality of the ENR GG Working group and action plan; ☐Minimum participation in ENR-GG-Action Plan by the relevant institutions identified as part of ENR-sector; **Expansion of the ENR-GG-Action Plan to other sectors** beyond the control of ENR institutions, ☐ Limited exposures to the international and national Governance issues; ☐ In adequate expertise in issues related to **Environmental Good Governance**; ☐ Inadequate time allotted to ENR-GG issues by the group members. **DENR-GG-AP expiring?????**

11. Recommendation

 Integrate and budget for the Operationalization of the ENR Good Governance Working group and fund the ENR GG Action Plan;

• Enhance the group's exposure to both International and National Good Governance initiatives

 Focal Point staff to allocate and budget for sufficient time to follow up ENR-GG-Action Plans

12. Benefits/Outputs of ENR-GG-Action Plan

- ✓ Management of ENR by the relevant institutions conducted in a transparent and accountable principles to restore public confidence;
- ✓ All ENR institutions and agencies roles and functions coordinated and made accountable for decision-made for maximize service delivery
- ✓ All citizens access justice and remedy for ENR based actions for public by in and ownership;
- ✓ Law enforcement institutions stop ENR-based corruption for maximize value for money realization;
- ✓ Capacity of the ENR-GG-WG to coordinate the ENR-GG- Action Plan built and strengthen for timely and standard analysis and reporting;
- ✓ Effectiveness and efficiency in the ENR management promoted for timely decision making and follow up for maximized outputs.
- ✓ Improvement in Public and Private sector confidence and commitment to ENR Management